Ajinomoto Co., Inc. Consolidated Results for the First Quarter Ended June 30, 2023 (Page 1)

Revised

■Consolidated Financial Statements

YoY Change Apr.- Jun. Apr.- Jun. % Amount FY23 FY22 339.5 321.6 17.9 5% Sales Share of profit of associates and 0.7 -1.4 -65% 2.1 joint ventures 5% 42.8 40.5 2.3 Business profit* -78% Gain on sale of fixed assets 0.1 8.0 -0.6 Other 1.0 2.1 -1.0 -49% Other operating income 1.2 2.9 -1.7 -57% 0.5 Loss on disposal of fixed assets 0.4 -0.0 -13% 3.0 1.3 128% 1.7 Other 3.5 1.8 1.6 86% Other operating expenses Operating profit 40.5 41.6 -1.0 -2% 146% Interest income 1.3 0.5 0.7 Other 0.9 2.0 -53% -1.1 Financial income 2.2 2.6 -0.3 -12% Interest expenses 1.0 0.9 0.1 17% Other 2.2 5.1 -2.9 -56% 3.2 -2.7 -45% 6.0 Financial expenses 39.5 38.1 3% 1.4 Profit before income taxes 9.9 8.8 1.0 12% Income taxes Tax rate 25.2% 23.3% 29.6 0.3 1% Profit 29.2 Attributable to owners of 27.2 27.7 -0.5 -1% the parent company Non-controlling interests 2.4 1.5 0.9 59%

	(Billion yen)
FY23 Forecast	Progress
1,465.0	23%
-	-
150.0	28%
-	-
-	-
-	-
_	-
-	-
-	-
144.0	28%
_	-
_	
_	_
_	-
139.0	28%
37.8	26%
27.2%	
101.2	29%
95.0	28%
6.2	38%

^{*} A profit indicator defined by Ajinomoto for administrative purposes.
(Sales - Cost of sales - Selling expenses, Research & development expenses and General & administrative expenses + Share of profit of

(Sales - Cost of sales - Selling expenses, Research & development expenses and General & administrative expenses + Share of profit of associates and joint ventures)

■Impact of Currency Translation

Foreign exchange rates	Apr Jun. FY23	Apr Jun. FY22	FY23 Forecast
JPY/USD	137.49	129.73	135.00
JPY/EUR	149.58	138.26	135.00
JPY/THB	3.99	3.77	3.75
JPY/BRL	27.81	26.41	25.96

	(Billion yen)
Impact of currency translation	Apr Jun. FY23
Sales	+10.9
Rusiness profit	+14

(Billion yen)

Excluding the impact of	Apr Jun.	Apr Jun.	YoY C	hange
currency translation	FY23	FY22	Amount	%
Sales	328.6	321.6	6.9	2%
Seasonings and Foods	194.4	184.3	10.1	5%
Frozen Foods	61.3	60.8	0.5	0%
Healthcare and Others	69.3	73.6	-4.3	-5%
Other	3.4	2.7	0.6	22%
Business profit	41.3	40.5	0.8	2%
Seasonings and Foods	29.7	24.2	5.5	23%
Frozen Foods	3.8	1.1	2.7	240%
Healthcare and Others	6.6	14.1	-7.4	-52%
Other	1.0	1.0	-0.0	-0%

■Impacts of Raw Materials

(Billion yen)

	(Dillion yen)								
	Apr Jun. FY23								
	Raw materials (Domestic)	Fermentation raw materials and fuel prices							
Seasonings and Foods	-2.9	Main raw materials: -0.4							
Frozen Foods	-0.4	Sub raw materials: 0.6							
Healthcare and Others		Energy: -0.0							
Total	-3.3	0.2							

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Ajinomoto Co., Inc. Consolidated Results for the First Quarter Ended June 30, 2023(Page 2)

In the three months ended June 30, 2023, the Company's consolidated sales increased 5.6% year-on-year, or ¥17.9 billion, to ¥339.5 billion. This was due to increases in sales in the Seasonings and Foods segment and the Frozen Foods segment due to increases in unit sales prices, the effect of currency translation, and other factors, despite a decrease in sales in the Healthcare and Others segment owing to the impact of lower sales of electronic materials and other factors. Business profit increased 5.7% year-on-year, or ¥2.3 billion, to ¥42.8 billion primarily due to the increases in sales in the Seasonings and Foods segment and the Frozen Foods segment, despite the impact of lower sales in the Healthcare and Others segment, cost increases in raw materials, and other factors.

■Consolidated Results by Segment

Factors leading to year-on-year increases and decreases are listed in order, from the largest to the

					(Billion yen)	Factors leading to year-on-year increases and decreases are listed in order, from the largest to the smallest.
	Apr Jun. FY23	Apr Jun. FY22	YoY Change	FY23 Forecast	Progress	Seasonings and Foods Sauce & Seasonings: Overall increase in revenue.
Sales	339.5	321.6	17.9	1,465.0	23%	In Japan, increase in revenue primarily due to increased unit sales prices. Overseas, increase in revenue primarily due to increased unit sales prices and the impact of currency translation.
Seasonings and Foods	200.1	184.3	15.7	823.8	24%	Quick Nourishment: Overall increase in revenue. In Japan, increase in revenue primarily due to increased unit sales prices of coffee products
Sauce & Seasonings	101.6	90.9	10.7	393.8	25%	and soup. Reference: sales of coffee products (Japan): ¥19.6 billion Overseas, increase in revenue primarily due to increased sales of instant noodles and the
Quick Nourishment	52.0	47.1	4.9	230.1	22%	impact of currency translation. Solution & Ingredients:
Solution & Ingredients (S&I)	46.3	46.3	0.0	199.7	23%	Overall, revenue was level with the previous year primarily due to decreased sales of umami seasonings for processed food manufacturers, despite increased sales of food service products, etc. Reference: sales of umami seasonings for processed food mfrs.: ¥18.7 billion
Frozen Foods	63.8	60.8	2.9	292.3	21%	Frozen Foods Overall increase in revenue.
Healthcare and Others	72.1	73.6	-1.4	330.1	21%	In Japan, decrease in revenue due to decline in sales volume despite the effect of increased unit sales prices. Overseas, increase in revenue primarily due to the impact of currency translation and
Bio-Pharma Services & Ingredients	33.8	31.7	2.1	140.3	24%	increased unit sales prices. Healthcare and Others
Amino acids for pharmaceuticals and foods	Approx. 13.5	Approx. 15.0	-1.2	-	-	Bio-Pharma Services & Ingredients: Increase in revenue due to the impact of currency translation and increased sales of Bio- Pharma Services (CDMO services).
Bio-Pharma Services (CDMO services)	Approx. 20.5	Approx. 17.0	3.3	-	-	Functional Materials (electronic materials and others): Large decrease in revenue primarily due to decreased sales of electronic materials.
Functional Materials (electronic materials and others)	13.5	17.3	-3.8	81.2	16%	Others: Overall, revenue was level with the previous year.
Others	24.7	24.5	0.2	108.6	22%	
Other	3.4	2.7	0.6	18.6	18%	
Business Profit	42.8	40.5	2.3	150.0	28%	Seasonings and Foods Sauce & Seasonings: Overall large increase in profit.
Seasonings and Foods	30.9	24.2	6.7	92.9	33%	In Japan, decrease in profit primarily due to the impact of cost increases, such as for raw materials, despite increased revenue. Overseas, large increase in profit primarily due to the impact of increased revenue, despite
Sauce & Seasonings	21.5	16.2	5.2	67.7	31%	the impact of cost increases, such as for raw materials. Quick Nourishment:
Quick Nourishment	3.5	4.3	-0.8	18.5	19%	Overall decrease in profit. In Japan, decrease in profit due to the impact of cost increases, such as for raw materials, despite increased revenue.
Solution & Ingredients (S&I)	8.0	6.8	1.1	24.5	32%	Reference: profit of coffee products (Japan): ¥1.6 billion Overseas, profit was level with the previous year due to the impact of cost increases, and despite increased revenue.
Shared companywide expenses	-3.0	-3.0	-0.0	-18.0	17%	Solutions & Ingredients: Overall large increase in profit, mainly from umami seasonings for processed food manufacturers, despite revenue being overall level with the previous year.
Frozen Foods	3.9	1.1	2.8	3.7	105%	Reference: profit of umami seasonings for processed food mfrs.: increased ¥0.6 billion YoY Frozen Foods
Frozen Foods	4.7	1.9	2.8	9.0	52%	Overall large increase in profit. In Japan, increase in profit primarily due to the impact of increased unit sales prices and improved costs despite decreased revenue.
Shared companywide expenses	-0.7	-0.7	0.0	-5.2	14%	' '
Healthcare and Others	6.9	14.1	-7.2	54.1	12%	Healthcare and Others Bio-Pharma Services & Ingredients: Large decrease in profit, primarily due to the impact of decreased revenue from amino acids for pharmaceuticals and foods.
Bio-Pharma Services & Ingredients	2.6	5.5	-2.9	20.7	12%	Reference: profit of amino acids for pharmaceuticals and foods: decreased ¥ 2.0 billion YoY, Bio-Pharma Services (CDMO services): decreased ¥0.8 billion YoY
Functional Materials (electronic materials and others)	5.2	8.7	-3.4	42.0	12%	Functional Materials (electronic materials and others): Large decrease in profit accompanying large decrease in revenue.
Others	1.9	2.3	-0.4	4.9	38%	Others: Overall decrease in profit primarily due to strategic expenses.
Shared companywide expenses	-2.8	-2.5	-0.2	-13.5	21%	
Other	1.0	1.0	-0.0	-0.8	-	
Shared companywide expenses	-0.0	-0.1	0.0	-0.9	7%	

Starting in FY2023, the method for allocating shared expenses such as R&D expenses is changed in order to better evaluate the business performance of each reportable segment. The above figures, including results for FY22, reflect this change.

■Business and Geographical Area

(1) Results by business & geographical area

(Billion yen)

	Japan			Asia			Americas			EMEA			Other			Total	Jamon you	
	AprJun. FY23	AprJun. FY22	YoY Change	AprJun. FY23	AprJun. FY22	YoY Change	AprJun. FY23	AprJun. FY22	YoY Change									
Sales	119.2	118.9	0.3 (0%)	95.4	85.9	9.4 (11%)	84.2	81.4	2.7 (3%)	40.6	35.2	5.3 (15%)	-	-	-	339.5	321.6	17.9 (5%)
Seasonings and Foods	66.3	62.4	3.9 (6%)	92.0	82.3	9.7 (11%)	28.9	26.6	2.2 (8%)	12.7	12.9	-0.1 (-1%)	-	-	-	200.1	184.3	15.7 (8%)
Frozen Foods	21.7	22.4	-0.7 (-3%)	1.1	1.1	0.0 (4%)	36.6	33.9	2.7 (8%)	4.2	3.3	0.8 (26%)	-	-	-	63.8	60.8	2.9 (4%)
Healthcare and Others	27.7	31.2	-3.5 (-11%)	2.1	2.4	-0.3 (-12%)	18.6	20.9	-2.2 (-10%)	23.6	18.9	4.6 (24%)	-	-	-	72.1	73.6	-1.4 (-1%)
Other	3.3	2.7	0.6 (21%)	0.0	0.0	0.0 (444%)	-	-	-	0.0	0.0	0.0	-	-	-	3.4	2.7	0.6 (22%)
Business profit	15.2	16.8	-1.5 (-9%)	18.4	14.2	4.2 (29%)	6.1	5.3	0.7 (14%)	2.9	4.0	-1.1 (-27%)	-	-	-	42.8	40.5	2.3 (5%)
Seasonings and Foods	7.7	7.1	0.5 (8%)	19.6	14.6	4.9 (34%)	4.9	3.4	1.5 (46%)	1.2	1.9	-0.7 (-37%)	-2.6	-2.9	0.2 (-10%)	30.9	24.2	6.7 (27%)
Frozen Foods	1.9	1.5	0.3 (25%)	0.4	0.7	-0.2 (-31%)	2.0	-0.1	2.2	0.0	-0.1	0.2	-0.5	-0.8	0.2 (-28%)	3.9	1.1	2.8 (254%)
Healthcare and Others	6.1	9.4	-3.2 (-34%)	0.2	0.9	-0.6 (-70%)	0.9	3.7	-2.7 (-74%)	2.1	2.6	-0.5 (-19%)	-2.6	-2.6	0.0 (-1%)	6.9	14.1	-7.2 (-51%)
Other	1.0	1.0	-0.0 (-5%)	-0.0	-0.0	-0.0 (21%)	-	-	-	0.1	0.1	-0.0 (-16%)	-0.0	-0.1	0.0 (-45%)	1.0	1.0	-0.0 (-3%)
Shared companywide expenses	-1.6	-2.3	0.7 (-32%)	-1.8	-2.0	0.1 (-7%)	-1.8	-1.5	-0.2 (16%)	-0.6	-0.6	-0.0 (6%)	5.9	6.5	-0.6 (-9%)	-	-	-

(2) Overseas sales growth rate on LC basis by country (selected)

Seasonings (Sauce & Se Quick Nou	AprJun. FY23	
	Thailand	+4%
Asia	Indonesia	+12%
Asia	Vietnam	+11%
	Phillippines	+8%
Americas	Brazil	+8%

^{*}Overseas consumer products

(3) Sales progress by business & geographical area

(Billion yen)

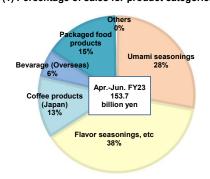
			Japan		Asia			Americas			EMEA			Total		
		AprJun. FY23	FY23 Forecast	Progress												
Sales		119.2	562.4	21%	95.4	361.9	26%	84.2	388.5	21%	40.6	152.0	26%	339.5	1,465.0	23%
	easonings and oods	66.3	300.2	22%	92.0	344.8	26%	28.9	120.0	24%	12.7	58.6	21%	200.1	823.8	24%
F	rozen Foods	21.7	98.2	22%	1.1	5.3	21%	36.6	169.2	21%	4.2	19.5	21%	63.8	292.3	21%
	lealthcare and Others	27.7	145.6	19%	2.1	11.4	18%	18.6	99.2	18%	23.6	73.8	32%	72.1	330.1	21%
О	Other	3.3	18.0	18%	0.0	0.3	2%	-	-	-	0.0	0.0	-	3.4	18.6	18%

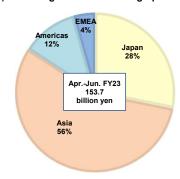
■Seasonings and Foods

1. Sauce & Seasonings and Quick Nourishment (Domestic and Overseas)

(1) Percentage of sales for product categories

(2) Percentage of sales for Geographical Areas





(3) Coffee products

Percentage of sales for home-use products and restaurant and industrial-use products in Japanese market*

	FY21	FY22	AprJun. FY22	AprJun. FY23
Sales(Billion yen)	85.3	83.5	18.8	20.6
Home-use products	79%	75%	76%	73%
Restaurant and industrial-	21%	25%	24%	27%

^{*}Figures are for Ajinomoto AGF, Inc. only.

(4) Share and position of main brands in the home-use products market (Ajinomoto Group estimates, consumer purchase basis)

Sauce & Seasonings (Japan) FY21 FY22 FY23 Category Brands Market share (rank) Market share Apr.- Jun. Market size Forecast Apr.- Jun. Market size Market size (rank) Market share(rank Market share(rank AJI-NO-MOTO®, Hi-Me® Umami seasonings 5.3 94%(1 93%(1 94%(1) 5.7 94%(1 5.5 Japanese flavor **HONDASHI®** 37.1 56%(1 34.5 55%(1) 56%(1) 33.5 56%(1) . seasonings Ajinomoto KK 81%(1) 80%(1) 80%(1) 12.3 11.6 11.8 79%(1) Consomme Mayonnaise Pure Select® 59.4 25%(2) 65.6 24%(2) 23%(2) 66.5 26%(2) Menu-specific 76.5 79.6 Cook Do® Kyo-79.7 30%(1) 27%(1) 29%(1) 27%(1) seasonings

Sauce & Seasonings (Overseas)

Area	Country	Category	Brands	FY22 Market share (rank)
	Thailand	Umami seasonings	AJI-NO-MOTO®, AJI-NO-MOTO PLUS	Approx.90%(1)
	manana	Flavor seasonings	RosDee®	Approx.80%(1)
Asia	Indonesia	Umami seasonings	AJI-NO-MOTO®	Approx.40%(1)
Asia		Flavor seasonings	Masako®	Approx.50%(1)
	Vietnam	Umami seasonings	AJI-NO-MOTO®	Approx.60%(1)
	Phillippines	Umami seasonings	AJI-NO-MOTO®	Approx.100%(1)
Americas	Brazil	Flavor seasonings	Tempero Sazon®	Approx.70%(1)

Quick Nourishment (Japan)

(Billion yen)

		FY	′21		FY22		FY23		
Category Brands	Brands	Market size	Market share (rank)	Market size	Market share (rank)	Apr Jun. Market share(rank)	Market size Forecast	Apr Jun. Market share(rank)	
Soup	Knorr®	113.4	30%(1)	115.7	29%(1)	28%(1)	118.0	30%(1)	
	1								
Instant cofee	Blendy®, MAXIM®	80.0	22%(2)	79.6	22%(2)	22%(2)	78.0	22%(2)	
Stick-type coffee	Blendy®, Blendy® CAFÉ LATORY®	45.5	55%(1)	45.5	53%(1)	55%(1)	46.4	55%(1)	
Regular coffee	Chyotto Zeitakuna Kohiten®, Blendy® (incl. Drip coffee)	54.6	13%(3)	59.2	13%(3)	12%(3)	60.4	13%(3)	

Quick Nourishment (Overseas)

Area	Country	Category	Brands	FY22 Market share (rank)
Asia	Thailand	RTD Coffee	Birdy®	Approx.50%(1)

2. Solution & Ingredients

Demand for MSG and nucleotides (Ajinomoto Group estimates)

	(Thousand tons)
Total	Market share

	FY21				FY22			
	China	Other	Total	Market share	China	Other	Total	Market share
MSG	1,710	1,620	3,330 ¹	Approx. 20%	1,760	1,700	3,460 ²	Approx. 20%
Nucleotides	-	-	63	Approx. 25%	-	-	65	Approx. 20%

^{1.} Home-use: a little under 60%, industrial-use: a little over 40%

■Frozen Foods

(1) Percentage of sales for home-use products and restaurant and industrial-use products*

Japan	FY21	FY22	Apr Jun. FY22	Apr Jun. FY23
Sales(Billion yen)	89.3	90.3	22.3	21.2
Home-use products	67%	65%	66%	62%
Restaurant and industrial- use products	33%	35%	34%	38%

^{*} Figures are for Ajinomoto Frozen Foods Co., Inc. only

(2) Market share and position of main brands in the home-use products market (Ajinomoto Group estimates, consumer purchase basis)

Japan								(Billion yen)
		FY	′21		FY22		FY	223
Category	Brands	Market size	Market share	Market size	Market share	Apr Jun.	Market size growth rate	Apr Jun.
		iviai ket size	(rank)	ivial ket size	(rank)	Market share(rank)		Market share(rank)
Gyoza	Gyoza, etc.	60.2	44%(1)	62.4	40%(1)	43%(1)	Approx.106%	31%(2)

North America						(Million USD)
		FY	′21	FY	′22	FY23
Category	Brands	Market size ²	Market share (rank)	Market size ²	Market share (rank)	Market size growth rate Forcast
Asian frozen food ¹	-	1,570	28%(1)	1,785	27%(1)	Approx.110%

Figures are for Ajinomoto Frozen Foods North America Inc. only
 Excluding sales to private brands.

■Information by Business Segment

(1) Depreciation and amortization*			(Billion yen)
	FY21	FY22	FY23 Forecast
Seasonings and Foods	30.9	34.1	35.8
Frozen Foods	10.9	12.7	12.9
Healthcare and Others	14.6	16.6	18.6
Other	2.8	0.9	0.8
All Company	6.7	7.2	7.4
Total	66.2	71.8	75.7

^{*} Excluding discontinued operations.

(2) Capital Expenditure/Investment (Billion yen					
	FY21	FY22	FY23 Forecast		
Seasonings and Foods	36.7	29.1	34.5		
Frozen Foods	10.5	11.5	11.0		
Healthcare and Others	21.5	24.5	32.6		
Other	0.6	0.7	0.7		
All Company	4.5	3.7	3.9		
Total	74.1	69.8	83.6		

(3) R&D Expenses (Billion ye					
	FY21	FY22	FY23 Forecast		
Seasonings and Foods	6.4	6.8	8.0		
Frozen Foods	1.2	1.4	1.9		
Healthcare and Others	8.4	9.6	11.4		
Other	0.3	0.3	0.3		
All Company	8.5	7.6	12.4		
Total	24.8	25.8	33.9		

^{2.} Home-use: a little under 60%, industrial-use: a little over 40%

Ajinomoto Co., Inc. Supplementary Materials for the First Quarter Ended June 30, 2023

(Reference) The product categories belonging to each reportable segment

Reportable Segments	Sub Segments	Main Products			
	Sauce & Seasonings	Umami seasonings AJI-NO-MOTO®, HON-DASHI®, Cook Do®, Ajinomoto KK Consommé, Pure Select® Mayonnaise, Ros Dee® (flavor seasoning), Masako® (flavor seasoning), Aji-ngon® (flavor seasoning), Sazón® (flavor seasoning), Sajiku® (menu-specific seasoning), CRISPY FRY® (menu-specific seasoning), etc.			
Seasonings and Foods	Quick Nourishment	Knorr® Cup Soup, YumYum® (instant noodles), Birdy® (coffee beverage), Birdy® 3in1 (powdered drink), Blendy® brand products (CAFÉ LATORY®, stick coffee, etc.), MAXIM® brand products, Chotto Zeitakuna Kohiten® brand products, various gift sets, office supplies (coffee vending machines, tea servers), etc.			
	Solution & Ingredients	Umami seasoning AJI-NO-MOTO® for foodservice and processed food manufacturers in Japan, Seasonings and processed foods for foodservice, Seasonings for processed foods (savory seasonings, enzyme ACTIVA®), Drinks supplied to restaurants, Ingredients for industrial use, Delicatessen products, Bakery products, Nucleotides, Sweeteners (aspartame for industrial use, PAL SWEET® for retail use, etc.), and others			
Frozen Foods	Frozen Foods	Chinese dumplings (Gyoza, Shoga Gyoza, POT STICKERS, etc.), Cooked rice (THE CHA-HAN, CHICKEN FRIED RICE, YAKITORI CHICKEN FRIED RICE, etc.), Noodles (YAKISOBA, RAMEN, etc.), Desserts (cakes for restaurant and industrial-use, MACARON, etc.), Shumai (THE SHUMAI, etc.), Processed chicken (Yawaraka Wakadori Kara-Age (fried chicken), THE KARAAGE, etc.), and others			
	Bio-Pharma Services & Ingredients				
	Amino acids for pharmaceuticals and foods	Amino acids, culture media			
	Bio-Pharma Services (CDMO services)	Contract development and manufacturing services of pharmaceutical intermediates and active ingredients, aseptic fill finish services, etc.			
Healthcare and Others	Functional materials (electronic materials and others)	Electronic materials (Ajinomoto Build-up Film® (ABF) interlayer insulating material for semiconductor packages, etc.), Functional materials (adhesive PLENSET®, magnetic materials AFTINNOVA® Magnetic Film, etc.), activated carbon, release paper, etc.			
	Others	Feed-use amino acids, Direct marketing (Fundamental Foods (Glyna®, Amino Aile®), etc.), Sports nutrition (Supplement (amino VITAL®), etc.), Personal care ingredients (amino acid-based mild surfactants Amisoft®, Amilite®, amino acid-based alternatives to plastic microbeads, the Amihope® SB series, etc.), Medical foods, Crop services, etc.			