■Consolidated Financial Statements

(Billion yen)

			YoY C	hange			YoY C	hange	FY23	
	Apr Dec. FY23	Apr Dec. FY22	Amount	%	Oct Dec. FY23	Oct Dec. FY22	Amount	%	Revised Forecast (Nov.6)	Progress
Sales	1,067.6	1,026.7	40.9	4%	379.6	366.8	12.7	3%	1,465.0	72%
Share of profit of associates and joint ventures	2.7	3.9	-1.2	-31%	1.4	1.1	0.2	20%	-	-
Business profit*	124.4	119.2	5.2	4%	47.9	44.8	3.0	6%	150.0	83%
Gain on sale of fixed assets	0.5	0.9	-0.3	-41%	0.3	0.1	0.2	192%	-	-
Other	3.5	5.5	-2.0	-36%	1.1	2.3	-1.2	-52%	-	-
Other operating income	4.0	6.4	-2.3	-36%	1.4	2.4	-1.0	-42%	-	-
Loss on disposal of fixed assets	2.2	2.5	-0.2	-11%	1.2	1.0	0.1	14%	-	-
Other	8.9	5.3	3.5	65%	3.4	2.1	1.2	57%	-	-
Other operating expenses	11.1	7.9	3.2	40%	4.6	3.2	1.3	42%	-	-
Operating profit	117.3	117.7	-0.3	-0%	44.7	44.1	0.6	1%	153.0	76%
Interest income	3.8	2.2	1.6	74%	1.3	0.9	0.3	39%	-	-
Other	1.9	2.2	-0.2	-11%	0.6	-1.0	1.7	-164%	-	-
Financial income	5.8	4.4	1.3	31%	2.0	-0.1	2.1	-2168%	-	-
Interest expenses	3.4	2.9	0.4	16%	1.2	1.0	0.2	23%	-	-
Other	5.3	7.9	-2.6	-32%	1.1	-0.1	1.2	-1280%	-	-
Financial expenses	8.7	10.9	-2.1	-19%	2.4	0.9	1.5	164%	-	-
Profit before income taxes	114.4	111.2	3.1	2%	44.3	43.0	1.2	2%	151.0	75%
Income taxes	29.6	30.4	-0.7	-2%	10.7	12.1	-1.3	-11%	39.0	75%
Tax rate	25.9%	27.3%			24.3%	28.1%			25.8%	
Profit	84.8	80.8	3.9	4%	33.5	30.9	2.5	8%	112.0	75%
Attributable to owners of the parent company	77.6	76.4	1.1	1%	31.1	29.3	1.7	5%	100.0	77%
Non-controlling interests	7.2	4.4	2.8	64%	2.4	1.5	0.8	53%	12.0	60%

* A profit indicator defined by Alinomoto for administrative purposes.

(Sales - Cost of sales - Selling expenses, Research & development expenses and General & administrative expenses + Share of profit of associates and joint ventures)

■Impact of Currency Translation

Foreign exchange rates	Apr Jun. FY23	Apr Jun. FY22	Jul Sep. FY23	Jul Sep. FY22	Oct Dec. FY23	Oct Dec. FY22	FY23 Revised Forecast
JPY/USD	137.49	129.73	144.63	138.27	147.86	141.38	143.00
JPY/EUR	149.58	138.26	157.32	139.26	159.06	144.26	156.00
JPY/THB	3.99	3.77	4.11	3.80	4.15	3.89	4.07
JPY/BRL	27.81	26.41	29.59	26.39	29.84	26.87	28.85

(Billion yen)

Impact of currency translation	Apr Dec. FY23	Oct Dec. FY23
Sales	35.2	12.1
Business profit	4.9	1.7

(Billion yen)

	Excluding the Effect of	Apr Dec.	Apr Dec.	YoY C	hange	Oct Dec.	Oct Dec.	YoY C	hange
	Currency Translation	FY23	FY22	Amount	%	FY23	FY22	Amount	%
S	ales	1,032.4	1,026.7	5.6	0%	367.5	366.8	0.6	0%
	Seasonings and Foods	617.3	586.6	30.6	5%	224.9	213.8	11.0	5%
	Frozen Foods	202.6	200.0	2.5	1%	71.1	71.4	-0.3	0%
	Healthcare and Others	201.1	227.7	-26.5	-11%	67.5	76.0	-8.5	-11%
	Other	11.1	12.2	-1.0	-8%	3.9	5.3	-1.4	-26%
В	usiness profit	119.5	119.2	0.3	0%	46.1	44.8	1.2	2%
	Seasonings and Foods	89.1	73.9	15.2	20%	34.7	29.8	4.8	16%
	Frozen Foods	9.6	1.7	7.8	441%	3.2	1.2	1.9	157%
	Healthcare and Others	18.8	42.1	-23.3	-55%	8.0	13.2	-5.2	-39%
	Other	1.9	1.3	0.5	41%	0.1	0.4	-0.3	-75%

■Impacts of Raw Materials

(Billion yen)

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Food raw materials (Domestic)	Fermentation ra	w materials and	fuel prices	
	Apr Dec. FY23	Oct Dec. FY23		Apr Dec. FY23	Oct Dec. FY23
Seasonings and Foods	-7.2	-2.3	Main raw materials	-2.9	-1.8
Frozen Foods	-1.0	-0.3	Sub raw materials	11.8	7.7
Healthcare and Others			Energy	0.7	0.3
Total	-8.2	-2.6	Total	9.6	6.2

In the nine months ended December 31, 2023, the Company's consolidated sales increased 4.0% year on year, or ¥40.9 billion, to ¥1,067.6 billion. This was due to increases in sales in the Seasonings and Foods segment and the Frozen Foods segment largely resulting from increases in unit sales prices and the effect of currency translation, despite a decrease in sales in the Healthcare and Others segment mainly owing to the impact of lower sales of Functional Materials (electronic materials and others). Business profit increased 4.4% year on year, or ¥5.2 billion, to ¥124.4 billion primarily due to the increases in sales in the Seasonings and Foods segment and the Frozen Foods segment, despite the impact of lower sales in the Healthcare and Others segment and other factors.

■Consolidated Results by Segment

Factors leading to year-on-year increases and decreases are listed in order, from the largest to the smallest.

Sales		Apr Dec. FY23	Apr Dec. FY22	YoY Change	Oct Dec. FY23	Oct Dec. FY22	YoY Change	FY23 Revised Forecast		Seasonings and Foods Sauce & Seasonings:
Total		1,067.6	1,026.7	40.9	379.6	366.8	12.7	1,465.0		Overall increase in revenue. In Japan, increase in revenue primarily due to increased unit sales prices. Overseas, increase in revenue primarily due to increased sales and the impact of currency translation.
Seas	sonings and Foods	636.6	586.6	49.9	231.9	213.8	18.0	852.8	74%	Quick Nourishment: Overall increase in revenue.
Si	auce & Seasonings	320.6	288.7	31.8	113.8	102.7	11.0	426.2	75%	In Japan, increase in revenue primarily due to increased unit sales prices. Reference: sales of coffee products (Japan): ¥62.5 billion Overseas, large increase in revenue primarily due to the impact of currency translation,
Q	uick Nourishment	170.0	156.5	13.5	66.4	62.6	3.7	233.6	72%	Solution & Ingredients:
S	olution & Ingredients (S&I)	145.9	141.3	4.5	51.7	48.4	3.2	192.9	75%	Increase in revenue primarily due to increased sales of food service products in Japan and impact of currency translation overseas. Reference: sales of umami seasonings for processed food mfrs.: ¥58.0 billion
Froz	en Foods	210.1	200.0	10.0	73.6	71.4	2.1	291.4	72%	Frozen Foods Overall increase in revenue. In Japan, decrease in revenue due to a decline in sales volume, despite the effect of
Heal	thcare and Others	209.5	227.7	-18.1	70.0	76.0	-6.0	302.2		increased unit sales prices. Overseas, increase in revenue primarily due to increased unit sales prices and the impact of currency translation.
Bi	o-Pharma Services & Ingredients	91.2	94.6	-3.3	28.9	30.4	-1.4	139.8	65%	Healthcare and Others Bio-Pharma Services & Ingredients: Overall decrease in revenue due to decreased sales of amino acids for pharmaceuticals
	Amino acids for pharmaceuticals and foods	Approx. 38.0	Approx. 43.0	-5.0	Approx. 11.5	Approx. 13.0	-1.5	-	-	Overlain decrease in revenue que to decreased sales of armino actos for pharmaceuticals and foods. Functional Materials (electronic materials and others):
	Bio-Pharma Services (CDMO services)	Approx. 53.5	Approx. 52.0	1.6	Approx. 17.5	Approx. 17.5	0.1	-	-	Large decrease in revenue due to decreased sales of electronic materials. Others:
	unctional Materials electronic materials and others)	44.8	56.7	-11.9	16.2	19.5	-3.2	60.0	74%	Overall decrease in revenue.
0	thers	73.5	76.3	-2.7	24.8	26.1	-1.3	102.3	71%	
Othe	er	11.2	12.2	-1.0	3.9	5.3	-1.4	18.5	60%	

	Business Profit	Apr Dec. FY23	Apr Dec. FY22	YoY Change	Oct Dec. FY23	Oct Dec. FY22	YoY Change	FY23 Revised Forecast	Progress	Seasonings and Foods Sauce & Seasonings:
Tot	al	124.4	119.2	5.2	47.9	44.8	3.0	150.0	83%	Overall large increase in profit. In Japan, decrease in profit primarily due to the impact of cost increases, such as for raw materials, despite increased revenue. Overseas, large increase in profit primarily due to the impact of increased revenue.
	Seasonings and Foods	93.4	73.9	19.5	36.3	29.8	6.4	105.7	88%	
	Sauce & Seasonings	65.3	50.1	15.2	23.2	19.2	3.9	79.2	82%	Overlain decrease in profit. In Japan, large decrease in profit due to the impact of cost increases, such as for raw materials, despite increased revenue. Reference: profit of coffee products (Japan): ¥ 3.9 billion
	Quick Nourishment	13.9	15.2	-1.2	7.1	7.3	-0.1	16.6		Overseas, increase in profit primarily due to the impact of increased revenue.
	Solution & Ingredients (S&I)	24.5	20.6	3.9	9.1	6.9	2.2	26.2	93%	Overall large increase in profit primarily from food service products in Japan and umami seasonings for processed food manufacturers. Reference: profit of umami seasonings for processed food mfrs.: increased ¥1.0 billion YoY
	Shared companywide expenses	-11.3	-11.5	0.1	-3.5	-4.2	0.6	-16.6	68%	Frozen Foods Overall large increase in profit. In Japan, increase in profit primarily due to the impact of increased unit sales prices and
	Frozen Foods	10.0	1.7	8.2	3.3	1.2	2.1	10.0	100%	in Japan, increase in profit printarily due to the impact of increased unit sales prices and improved costs despite decreased revenue. Overseas, large increase in profit primarily due to the impact of increased revenue and structural reform.
	Frozen Foods	13.2	5.0	8.1	4.3	2.4	1.8	14.8		Healthcare and Others Bio-Pharma Services & Ingredients:
	Shared companywide expenses	-3.1	-3.2	0.1	-0.9	-1.2	0.2	-4.7		Large decrease in profit for both amino acids for pharmaceuticals and foods and Bio- Pharma Services (CDMO services). Reference: profit of amino acids for pharmaceuticals and foods: decreased ¥4.8 billion YoY, HBio-Pharma Services (CDMO services); decreased ¥5.1 billion YoY
ı	Healthcare and Others	19.0	42.1	-23.1	8.0	13.2	-5.2	35.0		Functional Materials (electronic materials and others): Large decrease in profit accompanying large decrease in revenue.
	Bio-Pharma Services & Ingredients	3.9	13.9	-9.9	1.9	3.5	-1.6	16.1	24%	Others: Overall large decrease in profit primarily due to strategic expenses.
	Functional Materials (electronic materials and others)	20.0	30.7	-10.7	7.8	10.7	-2.9	27.0	74%	
	Others	3.4	5.4	-2.0	0.9	1.7	-0.7	4.8	71%	
	Shared companywide expenses	-8.4	-8.0	-0.4	-2.5	-2.6	0.1	-12.9	65%	
	Other	1.9	1.3	0.5	0.1	0.4	-0.2	-0.8	-	
	Shared companywide expenses	-0.5	-0.5	0.0	-0.3	-0.2	-0.0	-0.8	65%	

Starting in FY2023, the method for allocating shared expenses such as R&D expenses is changed in order to better evaluate the business performance of each reportable segment. The above figures, including results for FY22, reflect this change.

Ajinomoto Co., Inc. Consolidated Results for the Third Quarter Ended December 31, 2023 (Page 3)

■Business and Geographical Area

(1) Results by business & geographical area

(Billion yen EMEA Other Total Japan Asia Americas Apr.- Dec. FY23 Apr.- Dec Apr.- Dec FY23 Apr.- Dec FY22 Apr.- Dec FY22 Apr.- Dec FY22 YoY Change YoY Change YoY Change YoY Change YoY Change YoY Change 33.2 13.6 40.9 Sales 380.7 388.4 302.3 269.0 277.4 263.7 107.1 105.4 1,067.6 1,026.7 (1%) (-2%) (12%) (5%) (4%) 8.6 32.6 11.7 - 3.0 49.9 Seasonings and 215.8 207.1 291.3 258.7 94.1 82.4 35.3 38.3 636.6 586.6 Foods (4%) (12%) (14%) (-7%) (8%) 10.0 - 2.0 11.0 0.9 0.1 Frozen Foods 66.6 3.5 125.7 114.6 14.2 210.1 200.0 (-3%) (3%) (9%) (7%) (5%) - 13.1 0.3 - 9.1 3.7 - 18.1 Healthcare and 57.5 100.4 7.2 6.8 66.6 57.5 53.7 227.7 87.3 209.5 (-13%) (5%) (-13%) (7%) (-8%) - 1.1 0.1 0.0 - 1.0 11.0 12.2 0.2 0.0 0.0 0.0 11.2 12.2 Other (-9%) (460%) (-8%) 5.2 - 4.6 13.8 0.8 - 4.6 Business profit 50.0 55.8 42.0 15.9 2.7 7.3 124.4 (-8%) (32%) (5%) (-63%) (4%) 19.5 2.8 15.2 2.9 - 2.2 0.7 Seasonings and Foods 27.6 24.7 60.4 45.1 15.1 12.1 2.1 4.4 -11.8 -12.6 93.4 73.9 (11%) (33%) (24%) (-50%) (-5%) (26%) 0.4 - 0.3 7.5 -0.0 0.7 8.2 3.9 1.3 1.6 -0.2 -0.0 -2.8 1.7 4.3 7.2 -0.0 -3.5 10.0 Frozen Foods (11%) (-20%) (363%) (-20%) (465%) - 10.0 - 2.4 0.6 - 23.1 Healthcare and - 9.3 - 1.9 23.9 -0.7 9.2 2.8 Others (-28%) (-68%) (-46%) (-8%) (-54%) 0.5 0.5 -0.0 0.0 0.0 1.9 Other 2.5 2.0 -0.0 -0.0 -0.0 -0.0 -0.5 -0.5 1.3 (26%) (24%) (-89%) (-9%) (43%) 0.8 0.8 0.3 0.0 - 2.2 Shared companywide -6.7 -7.6 -5.6 -6.0 -2.2 -2.2 23.0 25.2 -8.4 -9.2 expenses (-6%) (-9%) (-11%) (-3%) (-8%)

(2) Overseas sales growth rate on LC basis by country (selected)

<u> </u>			
Seasonings (Sauce & Season Nourish	Apr Dec. FY23	Oct Dec. FY23	
	Thailand	+7%	+6%
Asia	Indonesia	+10%	+8%
Asia	Vietnam	+2%	-8%
	Phillippines	+12%	+15%
Americas	Brazil	+12%	+12%

^{*}Overseas consumer products

(3) Sales progress by business & geographical area

_															(Billion yen)
		Japan			Asia			Americas			EMEA			Total		
		Apr Dec. FY23	FY23 Revised Forecast	Progress												
s	ales	380.7	530.6	71%	302.3	401.9	75%	277.4	379.2	73%	107.1	153.0	70%	1,067.6	1,465.0	72%
	Seasonings and Foods	215.8	295.3	73%	291.3	385.2	75%	94.1	124.5	75%	35.3	47.6	74%	636.6	852.8	74%
	Frozen Foods	66.6	92.0	72%	3.5	5.4	66%	125.7	171.8	73%	14.2	22.1	64%	210.1	291.4	72%
	Healthcare and Others	87.3	125.0	69%	7.2	11.0	65%	57.5	82.8	69%	57.5	83.2	69%	209.5	302.2	69%
	Other	11.0	17.9	61%	0.2	0.3	61%	-	-	-	0.0	0.0	-	11.2	18.5	60%

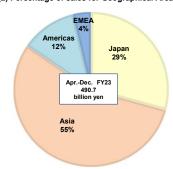
■Seasonings and Foods

1. Sauce & Seasonings and Quick Nourishment (Domestic and Overseas)

(1) Percentage of sales for product categories

Packaged food products 17% Bevarage (Overseas) 5% Apr.-Dec. FY23 490.7 billion yen Flavor seasonings, etc 38%

(2) Percentage of sales for Geographical Areas



(3) Coffee products

Percentage of sales for home-use products and restaurant and industrial-use products in Japanese market*

				(Billion yen)
	FY21	FY22	Apr Dec. FY22	AprDec. FY23
Sales	85.3	83.5	62.7	65.3
Home-use products	79%	75%	75%	73%
Restaurant and industrial-use products	21%	25%	25%	27%

^{*}Figures are for Ajinomoto AGF, Inc. only.

(4) Share and position of main brands in the home-use products market (Ajinomoto Group estimates, consumer purchase basis)

Sauce & Seasonings (Japan) (Billion yen)

		FY	'21		FY22		FY23		
Category	Brands	Market size	Market share	Market size	Market share	Apr Dec.	Market size	Apr Dec.	
		Ivial ket size	(rank)	Walket Size	(rank)	Market share(rank)	Forecast	Market share(rank)	
Umami seasonings	AJI-NO-MOTO®, Hi-Me®	5.3	94%(1)	5.5	93%(1)	93%(1)	5.7	94%(1)	
Japanese flavor seasonings	HONDASHI®	37.1	56%(1)	34.5	55%(1)	57%(1)	33.5	55%(1)	
Consomme	Ajinomoto KK Consomme	12.3	81%(1)	11.6	80%(1)	80%(1)	11.8	79%(1)	
Mayonnaise	Pure Select®	59.4	25%(2)	65.6	24%(2)	24%(2)	66.5	26%(2)	
Menu-specific seasonings	Cook Do®, Cook Do® Kyo-no Ohzara®	79.7	30%(1)	76.5	27%(1)	28%(1)	79.6	27%(1)	

Sauce & Seasonings (Overseas)

Area	Country	Category	Brands	FY22 Market share (rank)	
	Thailand	Umami seasonings	AJI-NO-MOTO®, AJI-NO-MOTO PLUS	Approx.90%(1)	
	Triditalia	Flavor seasonings	RosDee®	Approx.80%(1)	
Asia	Indonesia	Umami seasonings	AJI-NO-MOTO®	Approx.40%(1)	
Asia	indonesia	Flavor seasonings	Masako®	Approx.50%(1)	
	Vietnam	Umami seasonings	AJI-NO-MOTO®	Approx.60%(1)	
	Phillippines	Umami seasonings	AJI-NO-MOTO®	Approx.100%(1)	
Americas	Brazil	Flavor seasonings	Tempero Sazon®	Approx.70%(1)	

Quick Nourishment (Japan) (Billion yen)

		FY	′21		FY22		FY	FY23	
Category	Brands	Market size	Market share	Market size	Market share	Apr Dec.	Market size	Apr Dec.	
		iviai ket size	(rank)	ivial ket size	(rank)	Market share(rank)	Forecast	Market share(rank)	
Soup	Knorr®	113.4	30%(1)	115.7	29%(1)	29%(1)	118.0	28%(1)	
Instant cofee	Blendy®, MAXIM®	80.0	22%(2)	79.6	22%(2)	22%(2)	78.0	23%(2)	
Stick-type coffee	Blendy®, Blendy® CAFÉ LATORY®	45.5	55%(1)	45.5	53%(1)	54%(1)	46.4	56%(1)	
Regular coffee	Chyotto Zeitakuna Kohiten®, Blendy® (incl. Drip coffee)	54.6	13%(3)	59.2	13%(3)	12%(3)	60.4	13%(3)	

Quick Nourishment (Overseas)

Area	Country	Category	Brands	FY22 Market share (rank)
Asia	Thailand	RTD Coffee	Birdy®	Approx.50%(1)

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2. Solution & Ingredients

Demand for MSG and nucleotides (Ajinomoto Group estimates)

(Thousand tons)

	FY21				FY22			
	China	Other	Total	Market share	China	Other	Total	Market share
MSG	1,710	1,620	3,330 ¹	Approx. 20%	1,760	1,700	3,460 ²	Approx. 20%
Nucleotides	-	-	63	Approx. 25%	-	-	65	Approx. 20%

1. Home-use: a little under 60%, industrial-use: a little over 40%

2. Home-use: a little under 60%, industrial-use: a little over 40%

■Frozen Foods

(1) Percentage of sales for home-use products and restaurant and industrial-use products in Japanese market*

(Billion yen)

	FY21	FY22	Apr Dec. FY22	Apr Dec. FY23
Sales	89.3	90.3	68.5	66.0
Home-use products	67%	65%	65%	62%
Restaurant and industrial-use products	33%	35%	35%	38%

^{*} Figures are for Ajinomoto Frozen Foods Co., Inc. only

(2) Market share and position of main brands in the home-use products market (Ajinomoto Group estimates, consumer purchase

basis)

Japan (Billion

		FY	'21	FY22			FY	
Category	Brands	Market size	Market share	Market size	Market share	Apr Dec.	Market size growth rate	Apr Dec.
		iviai ket size	(rank)	iviai ket size	(rank)	Market share(rank)		Market share(rank)
Gyoza	Gyoza, etc.	60.2	44%(1)	62.4	40%(1)	42%(1)	Approx.106%	31%(2)

North America						(Million USD)	
			FY21		FY22		
Category	Brands	Market size ²	Market share (rank)	Market size ²	Market share (rank)	Market size growth rate Forecast	
Asian frozen food ¹	-	1,570	28%(1)	1,785	27%(1)	Approx.110%	

Figures are for Ajinomoto Frozen Foods North America Inc. only

■Information by Business Segment

(Rillion ven

(1) Depreciation and amortization	1				(Billion yen)
	FY21	Apr Sep.FY22	FY22	Apr Sep.FY23	FY23 Forecast
Seasonings and Foods	30.9	17.1	34.1	17.9	35.8
Frozen Foods	10.9	6.1	12.7	6.7	12.9
Healthcare and Others	14.6	8.2	16.6	9.3	18.6
Other	2.8	0.5	0.9	0.3	0.8
All Company	6.7	3.7	7.2	3.3	7.4
Total	66.2	35.7	71.8	37.7	75.7

^{*} Excluding discontinued operations.

(2) Capital Expenditure/Investment

(Billion yen)

-/ -apital -/political/miles						
	FY21	Apr Sep.FY22	FY22	Apr Sep.FY23	FY23 Forecast	
Seasonings and Foods	36.7	9.2	29.1	8.5	34.5	
Frozen Foods	10.5	3.8	11.5	1.7	11.0	
Healthcare and Others	21.5	9.4	24.5	10.3	32.6	
Other	0.6	0.2	0.7	0.3	0.7	
All Company	4.5	1.2	3.7	1.1	3.9	
Total	74.1	23.9	69.8	22.1	83.6	

(3) R&D Expenses

(Billion yen)

(3) R&D Expenses					(Billion yen)
	FY21	Apr Sep.FY22	FY22	Apr Sep.FY23	FY23 Forecast
Seasonings and Foods	6.4	3.2	6.8	3.6	8.0
Frozen Foods	1.2	0.6	1.4	0.8	1.9
Healthcare and Others	8.4	4.5	9.6	4.4	11.4
Other	0.3	0.1	0.3	0.2	0.3
All Company	8.5	4.0	7.6	4.6	12.4
Total	24.8	12.5	25.8	13.8	33.9

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^{2.} Excluding sales of private brands.

Ajinomoto Co., Inc. Supplementary Materials for the Third Quarter Ended December 31, 2023

(Reference) The product categories belonging to each reportable segment

Reportable Segments	Sub Segments	Main Products			
	Sauce & Seasonings	Umami seasonings AJI-NO-MOTO®, HON-DASHI®, Cook Do®, Ajinomoto KK Consommé, Pure Select® Mayonnaise, Ros Dee® (flavor seasoning), Masako® (flavor seasoning), Aji-ngon® (flavor seasoning), Sazón® (flavor seasoning), Sajiku® (menu-specific seasoning), CRISPY FRY® (menu-specific seasoning), etc.			
Seasonings and Foods	Quick Nourishment	Knorr® Cup Soup, YumYum® (instant noodles), Birdy® (coffee beverage), Birdy® 3in1 (powdered drink), Blendy® brand products (CAFÉ LATORY®, stick coffee, etc.), MAXIM® brand products, Chotto Zeitakuna Kohiten® brand products, varie gift sets, office supplies (coffee vending machines, tea servers), etc.			
	Solution & Ingredients	Imami seasoning AJI-NO-MOTO® for foodservice and processed food manufacturers in Japan, Seasonings and processed foods for foodservice, Seasonings for processed foods (savory seasonings, enzyme ACTIVA®), Drinks supplied to restaurants, Ingredients for industrial use, Delicatessen products, Bakery products, Nucleotides, Sweeteners (aspartame for industrial use, PAL SWEET® for retail use, etc.), and others			
Frozen Foods	Frozen Foods	Chinese dumplings (Gyoza, Shoga Gyoza, POT STICKERS, etc.), Cooked rice (THE CHA-HAN, CHICKEN FRIED RICE, YAKITORI CHICKEN FRIED RICE, etc.), Noodles (YAKISOBA, RAMEN, etc.), Desserts (cakes for restaurant and industrial-use, MACARON, etc.), Shumai (THE SHUMAI, etc.), Processed chicken (Yawaraka Wakadori Kara-Age (fried chicken), THE KARAAGE, etc.), and others			
	Bio-Pharma Services & Ingredients				
	Amino acids for pharmaceuticals and foods	Amino acids, culture media			
	Bio-Pharma Services (CDMO services)	Contract development and manufacturing services of pharmaceutical intermediates and active ingredients, aseptic fill finish services, etc.			
Healthcare and Others	Functional materials (electronic materials and others)	Electronic materials (Ajinomoto Build-up Film® (ABF) interlayer insulating material for semiconductor packages, etc.), Functional materials (adhesive PLENSET®, magnetic materials AFTINNOVA® Magnetic Film, etc.), activated carbon, release paper, etc.			
	Others	Feed-use amino acids, Direct marketing (Fundamental Foods (<i>Glyna</i> ®, <i>Amino Aile</i> ®), etc.), Sports nutrition (Supplement (<i>amino VITAL</i> ®), etc.), Personal care ingredients (amino acid-based mild surfactants <i>Amisoft</i> ®, <i>Amilite</i> ®, amino acid-based alternatives to pl. microbeads, the <i>Amihope</i> ® SB series, etc.), Medical foods, Crop services, etc.			